2022 Marc Holzer Public Performance Symposium

Performance and Communications





Legislation requires Annual Performance Plans





State Measurement for Accountable, Responsive, and Transparent (SMART) Government Act HB 13-1299







View all department performance plans here: https://operations.colorado.gov/department-performance-plans

Those Become the Governor's Dashboard

- Audience: Public
- Shows the 70 to 80 most important things our administration is working on, with detail on another 400 related leading indicators
- Every metric reviewed every month
- Reviewed with agencies in subcabinets, when there are multiple agencies in the room.
- BLUES and GREENS, focused on showing positive progress over time

Select Fiscal Year & Metric / Agency Current Fiscal Year ♥ Corrections

Department of Corrections Wildly Important Goals FY 21-22 Goal Met | Not Met



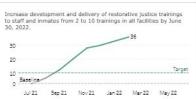
Select a goal area to view the wildly important goal and leading indicators:

Decrease One-Year Return	Rate	Increase Telehealth Access	Decrease Staff Turnover
Wildly Important Goal:			
Decrease the recidivism rate by reducing the one-year return rate to 20% from the fiscal year 2017-2019 cohort average of 23% by June 30th, 2022.	Baselin 20%	e Target	Successful completion of this goal will improve overall community safety and reduce State costs of reincarceration.
	10%		
	0%		
		FY 2022	

The Department of Corrections will achieve this goal through the following leading indicators:









Which becomes Agency Scorecards

- Audience: Decision Makers
- Shows the exact same data. Used internally, as a part of annual evaluations for Cabinet Members, as a small percentage of their total performance rating
- Every metric reviewed every month
- Reviewed with agencies one on one
- GREENS and REDS, meant to surface problems, so they can be seen, addressed, and discussed

DOC FY 21-22 Agency Scorecard

Dean Williams, Executive Director | Progress as of February 2022

Agency measures: DOC lag measures (total 3) DOC lead measures (total 14) Met 7 Off track 7 Off track 7 Off track 90% No data/Annual 1 No progress 2 Off track 7 Off track 1 DOC WG lag measures (total 1) DOC WG lead measures (total 3) Met 1 On track 1 Off track 1

No progress

Regression

No data/Annual

Off track

All DOC FY22 Wildly Important Goals

On track

Progress compared to monthly target

Category Title	Department WIG	Baseline	Target	
Decrease One-Year Return Rate	Decrease the recidivism rate by reducing the one-year return rate to 20% from the fiscal year 2017-2019 cohort average of 23% by June 30th, 2022.	23.0%	20.0%	
	Decrease the Technical Parole Violation (TPV) rate to 14.20% from the fiscal year 2019-2021 average of 18.43% by June 30, 2022.		14.2%	10.5%
	Develop and deliver training to all department staff detailing dynamic security interactions. Increase dynamic security contacts in all facilities from 0 contacts to 150,800 by June 30, 2022.	0	150.8K	20.8K
	Evaluate mentoring program initiated at Sterling Correctional Facility in April 2021. Expand mentoring program from 1 facility to 5 facilities by June 30, 2022.		5	8
	Increase development and delivery of restorative justice trainings to staff and inmates from 2 to 10 trainings in all facilities by June 30, 2022.		10	36
	Increase the number of participants in the Transitional Work Opportunities program (Take TWO) from 125 to 225 by June 30, 2022.	125	225	269

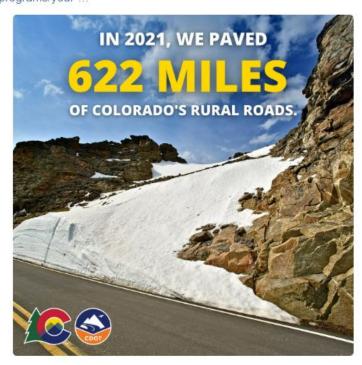
Which become content

"We measure what's important and make important what we measure."





We have improved driver safety, fixed rural roads, delivered transportation projects on time and under budget and will carry this mission into 2022 to help save Coloradans money, create good jobs and continue growing our economy. codot.gov/programs/your-...



Telling the Story vs. Running the Business

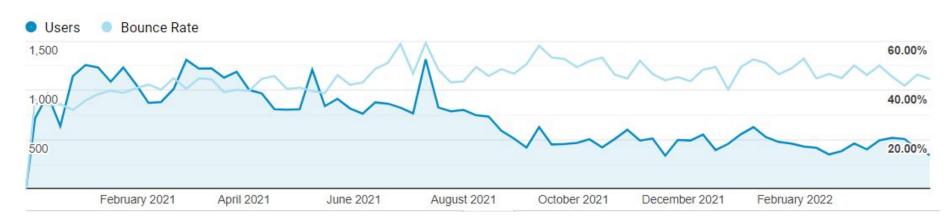






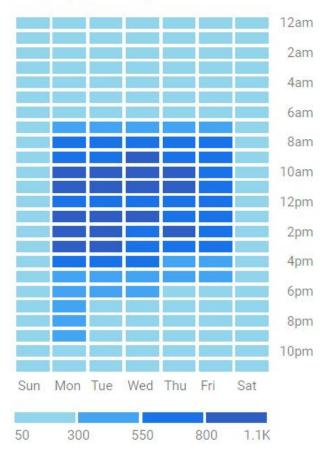
Our Audience

dashboard.colorado.gov

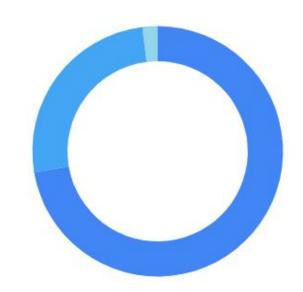




Users by time of day



Sessions by device

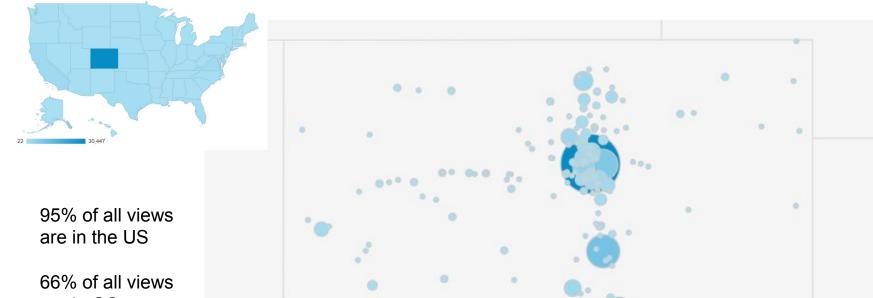












9,473

are in CO



Telling a Performance Story





What Unemployment Claims Sound Like

Summary

Each beep represents a human being who has lost their job, and is turning to us for help and support. In April, more people reported being unemployed in Colorado than ever recorded since we began measuring: 12.2%. This next illustration assumes that the total number of calls were received at a constant interval 24 hours a day, 7 days a week. Note that all speeds are increased 100X for the sake of keeping this presentation less than 10 minutes.



- 2019, An Average Year
- 2009, Peak of the Housing Crisis

2020, Peak of COVID-19 Crisis (1,016 bpm)



Questions?

